

<b>REPORT TO:</b>	<b>HEALTH AND WELLBEING BOARD (CROYDON)</b> <b>30th October 2019</b>
<b>SUBJECT:</b>	<b>Croydon Health and Care Commissioning Intentions 2020/21</b>
<b>BOARD SPONSORS:</b>	<b>Guy Van Dichele</b> <b>Executive Director, Health, Wellbeing and Adults</b> <b>Agnelo Fernandes</b> <b>Clinical Chair, Croydon CCG</b>

#### **BOARD PRIORITY/POLICY CONTEXT:**

This statement of intent sets out One Croydon's Health and Care Plan delivery plans for 2019/20 – 2020/21, as well as the CCG's commissioning intentions and joint commissioning intentions with Croydon Council.

It supports the implementation of national, London and South West London priorities as well as our local Health and Well Being Strategy and the Croydon Health and Care Pan.

#### **FINANCIAL IMPACT:**

There are no direct financial implications arising directly from this report. There will be financial implications associated with individual commissioned activity, once identified these will need costing and require the relevant budget approvals.

#### **1 RECOMMENDATIONS**

The Health and Wellbeing Board is asked to:

- 1.1 Note the report, appendices and the areas where the Council and CCG are considering joint commissioning.

#### **2 EXECUTIVE SUMMARY**

- 2.1 This report and Appendix 1 sets out One Croydon's Health and Care Plan delivery plans for 2019/20 – 2020/21, as well as the CCG's commissioning intentions and joint commissioning intentions with Croydon Council.
- 2.2 It supports the implementation of national, London and South West London priorities as well as our local Health and Well Being Strategy and the Croydon Health and Care Pan.
- 2.3 Health and care in Croydon have been on a journey to sustainably transform health and care services in Croydon for several years. The One Croydon Alliance, formed in April 2017, created a step change in how partners work together to achieve this. The initial focus of the One Croydon Alliance was people aged over 65; however, in April 2018 the Alliance agreed to build on the approach and extend the One Croydon Alliance Agreement for a further nine years and extend its scope to the whole population. This is the foundation for an Integrated Care System for Croydon and sets a context for changes in what and how services are commissioned and delivered.

- 2.4 The Croydon Transformation Board has developed the One Croydon Health and Care Plan which sets out the ambition for system wide, whole population transformation of health and care. The Croydon's Health and Care Plan can be found in Appendix 2 (to follow) and online  
<https://www.croydonccg.nhs.uk/get-involved/Pages/Croydon-Health-and-Care-Plan.aspx>
- 2.5 In order to integrate our health and care services and thereby provide seamless, integrated services for our local population, health and care organisations are coming together to remove the organisational barriers that have historically slowed service integration progress. As part of this journey the CCG and Croydon Health Services NHS Trust have appointed a single place-based leader, and in October there will be a single executive team across the two organisations. By April 2020 the aim is for a Croydon Health and Care Board to be in place.
- 2.6 The One Croydon Health and Care Plan is leading to changing the way health and care work together. This document therefore sets out some significant changes to the way we approach the delivery of our plans.

### 3. DETAIL

- 3.1 The Health and Care Plan sets out our system wide, whole population approach to integrating services.
- 3.2 The immediate priorities are:
- To unlock the power of communities and to prevent issues becoming problems. We will develop integrated service in the community to address those community need, helping to prevent unnecessary admissions into hospital and enable the discharge of those in hospital safely and in a timely manner and
  - to ensure Croydon has sustainable modern acute local mental and physical health provision
- 3.3 Our focus for 2020/21 is to continue to:
- **Mental health – co-location of mental health wellbeing hubs** - Will provide accessible and effective community-based support and treatment for service user referred and for self-referrals, which comprises of less intensive support and an alternative to acute provision and A&E.
  - **Child and Adolescent Mental health** – We will implement the emotional wellbeing and mental health local transformation plan (LTP) including support teams in schools.
  - **Reduce Unnecessary Admissions** – The development of our Integrated Community Network Plus which is being piloted during 2019/20 and will roll out across Croydon, the expansion of Community Intermediate Care Service (CICS) and continence service transformation will support unnecessary admissions through preventative models of care being further developed.
  - **Elective Activity: Reduce overall elective activity, but increase overall activity at CHS, by reducing activity in other providers** – It is important for Croydon Health Services NHS Trust to become the local provider of choice for patients. This will make large-scale pathway development easier due to the higher volumes of activity going through a single provider/single pathway model.
  - **Reduce Unnecessary Outpatients** – Identifying alternative outpatient arrangements and technological solutions to improve elective care services and

referral pathways will support the reduction of unnecessary outpatient appointments and increase their effectiveness. Improving access to elective care services, enabling shorter waits for planned care and ensuring patients receive diagnosis, treatment and care in the way that is most appropriate for them, first time, every time; and enhance clinical quality in elective care, leading to improvement in patient outcomes and improved quality and quantity of life.

- 3.4 Our health and care delivery plans and commissioning intentions are set out later on by our Health and Care Plan programme.

#### **4. CONSULTATION**

- 4.1 The Council and CCG commissioning intentions set out in the report, in the main, are the continuation of our current plans as set out in Croydon's Health and Care Plan, which involved signinfact engagement.

#### **5. SERVICE INTEGRATION**

- 5.1 The plan reflects health and cares journey towards integration. These intentions set out the plans for 2020/21

#### **6 FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS**

- 6.1 There are no direct financial considerations arising from this report.
- 6.2 All commissioning activity will need costing and relevant budget approval before any contracts are committed to. Council services will need to be approved by the Contracts and Commissioning Board and depending on budget value, signed off by the relevant Cabinet Member, or Cabinet.

*Approved by: Josephine Lyseight, Head of Finance on behalf of Lisa Taylor, Director of Finance, Investment and Risk and S151 Officer, Croydon Council*

#### **7. LEGAL CONSIDERATIONS**

- 7.1 The Head of Litigation and Corporate Law comments on behalf of the Director of Law and Governance that there are no further legal considerations arising from this report.

*Approved by: Sandra Herbert, Head of Litigation and Corporate Law on behalf of the Director of Law and Governance & Deputy Monitoring Officer*

#### **8. EQUALITIES IMPACT**

- 8.1 An equality analysis of the Croydon's Health and Care Plan (HCP) was undertaken. It concluded a full equality analysis would not be required. The HCP builds on current organisational strategies and service strategies. Emerging groups who may be at risk of health inequalities would be included and targeted within the HCP when and as necessary.

- 8.2 Equality Impact Assessments will be completed when producing individual commissioning plans to ascertain any potential positive or negative impact on groups that share a protected characteristic and to ensure the duties in the Equality Act are fully met.

*Approved by: Yvonne Okiyo, Equalities Manager*

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**CONTACT OFFICER:** Fouzia Harrington: AD: Strategy and Planning, Croydon Clinical Commissioning Group, 0203 458 5245

**APPENDICES:**

Appendix 1: Health and Care Commissioning Intentions

Appendix 2: Croydon Health and Care Plan (to follow) – *The final Croydon Health and Care Plan will be launched on the 23 October 2019. It will be available at <https://www.croydonccg.nhs.uk/get-involved/croydon-health-and-care-plan/Pages/default.aspx>*

**BACKGROUND DOCUMENTS:**

None